Cray

Customer Satisfaction Survey
Western Region
Report of Findings

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Report of Findings

CRAY

CUSTOMER SATISFACTION SURVEY
WESTERN REGION
REPORT OF FINDINGS

JUNE 9, 1986

by

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CONTENTS

- **Objectives and Methodology**

- **Analysis of Findings**

  - **Overall Attitudes, Decision Criteria**

  - **Hardware Reliability/Support**

  - **Software Reliability/Support**

  - **CRI Marketing and Hardware Management**

- **Recommendations/Summary**

- **Sample Questionnaire**

CRI OBJECTIVE

- **Maintain CRI as the Standard of Value**

- **Further Strengthen CRI by:**

  Using Customer Satisfaction as a Primary Competitive Edge

- **Method:**

  Conduct Customer Satisfaction Survey to Understand Attitudes/Concerns

- **Outcome:**

  Identify Steps to Enhance Customer Satisfaction

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METHODOLOGY

- U.S.A. Customer's Only

- 42 Sites (West = 12)

- 45 Interviews (West = 14)

- 18 On-Site Interviews (West = 7)

- 27 Telephone Interviews (West = 7)

- Respondents: Person(s) Most Likely to:

  - Influence Next Supercomputer Acquisition

  - Be Most Knowledgeable of CRI Performance

- Standard Questionnaire

- Comments Actively Encouraged

RATING SCALES

- Respondents Often Asked to Rate Their Attitudes on a Scale of 1 to 10

    1 – Low

    10 – High

- Respondents Given No Further Description of Rating Values

- Generally Consider Evaluating Responses as Follows:

    9 – 10   Excellent

    7 – 8   Good

    5 – 6   Fair

    1 – 4   Poor

- ▲= Western Region Number

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WESTERN REGION
CUSTOMERS INTERVIEWED

ORGANIZATION	RESPONDENT
Boeing Compter Services	Robert Spielman
Chevron Oil Field Research	Jim Simpson
Digital Productions	Jim Davis
Fairchild	Carlso D'Angelo
GA Technologies	Sid Karin
Lawrence Livermore Nat. Lab.	Bob Borchers
Lockheed Adv. Aeronautics	Harold Weinberger
Lockheed Missiles and Space	Doug Telford
NASA Ames	F. R. Bailey
	Marcie Smith
National Magnetic Fusion Energy	John Kileen
	Marilyn Richards
Rockwell	Dan Parcel
	Abraham Levine
Sandia Nat. Lab., CA	Steve Binkley

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ANALYSIS OF FINDINGS

CUSTOMER PROFILE
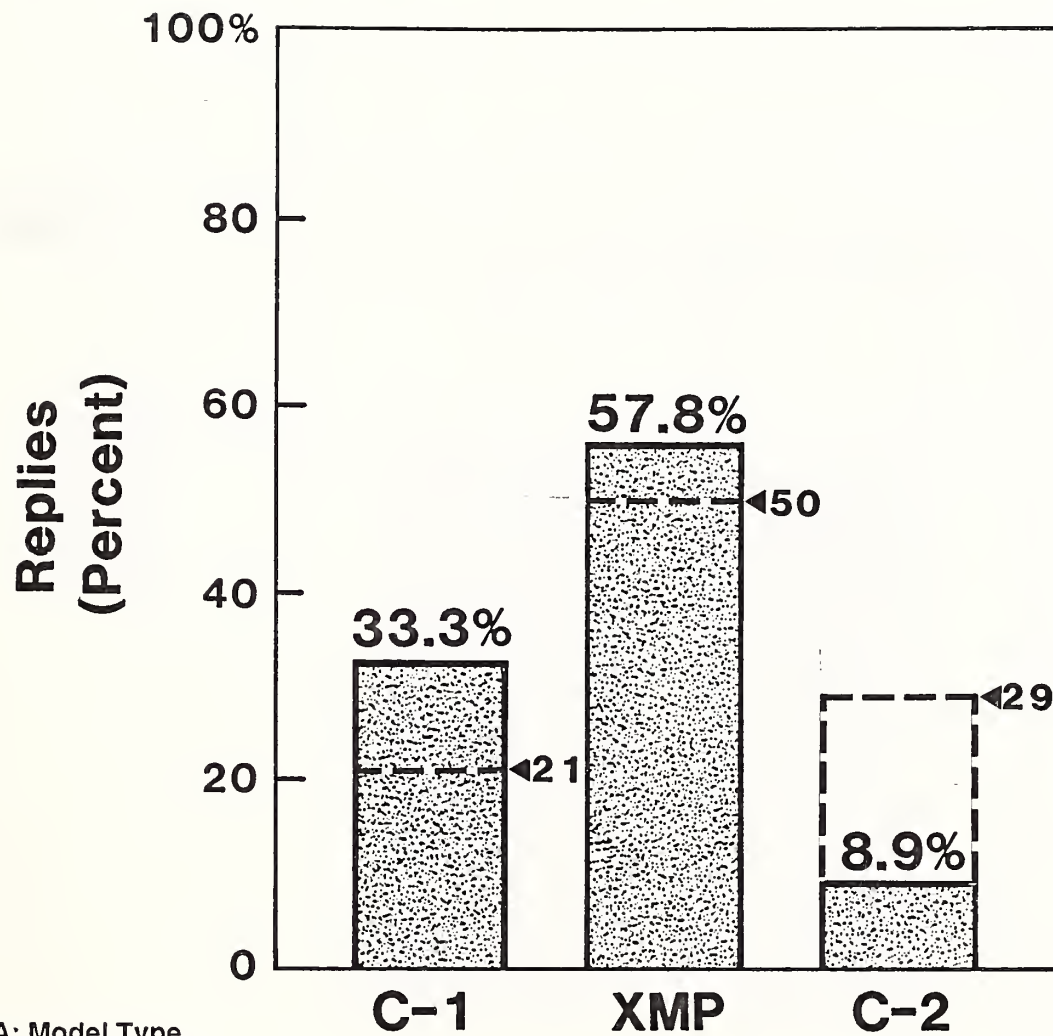
MODEL TYPE

Q1A: Model Type

	Model Type	Percent	Number of Cases
All	C-1	33.3	15
	XMP	57.8	26
	C-2	8.9	4
West	C-1	21	3
	XMP	50	7
	C-2	29	4

PROCESSING TYPE
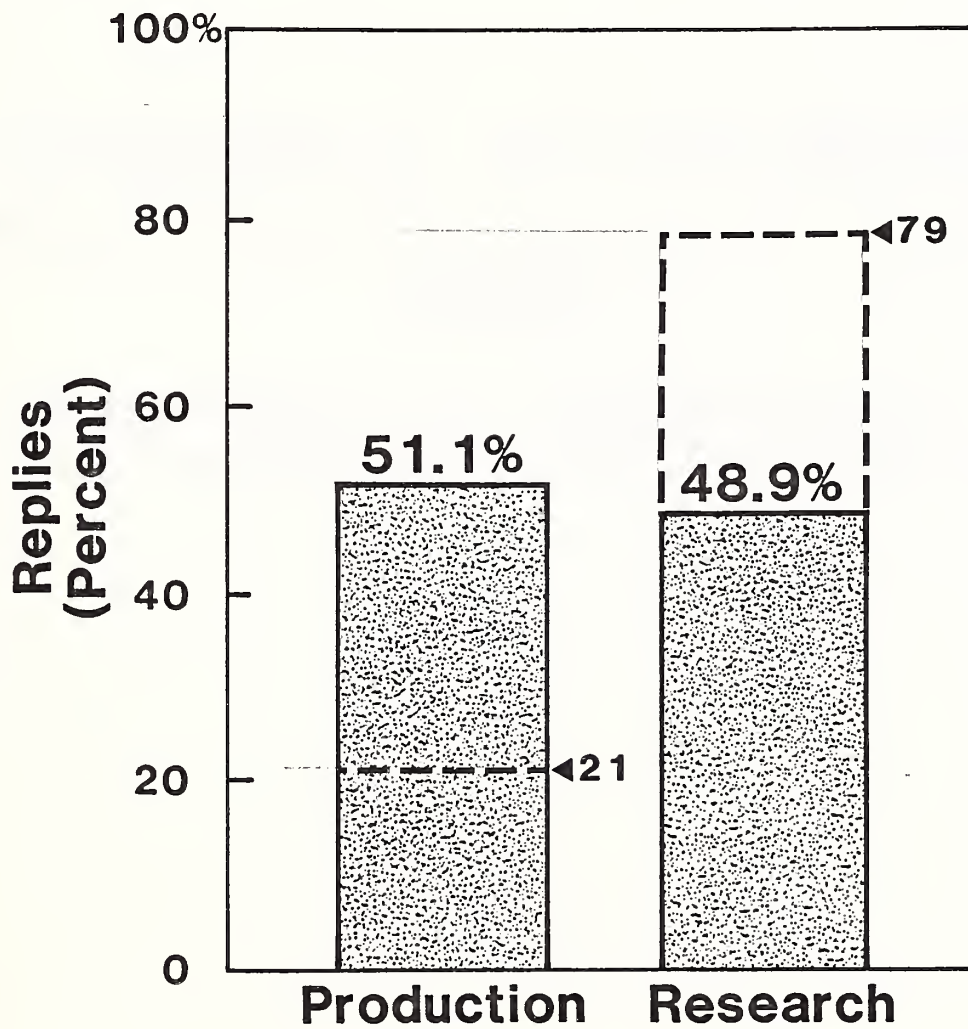
Q1F: PROCESSING TYPE

PROCESSING TYPE	%	DESCRIPTION
PROD.	51.1	PRODUCTION
RES.	48.9	RESEARCH

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OVERALL ATTITUDES
AND
DECISION CRITERIA

CRAY SYSTEM
MEETING EXPECTATIONS
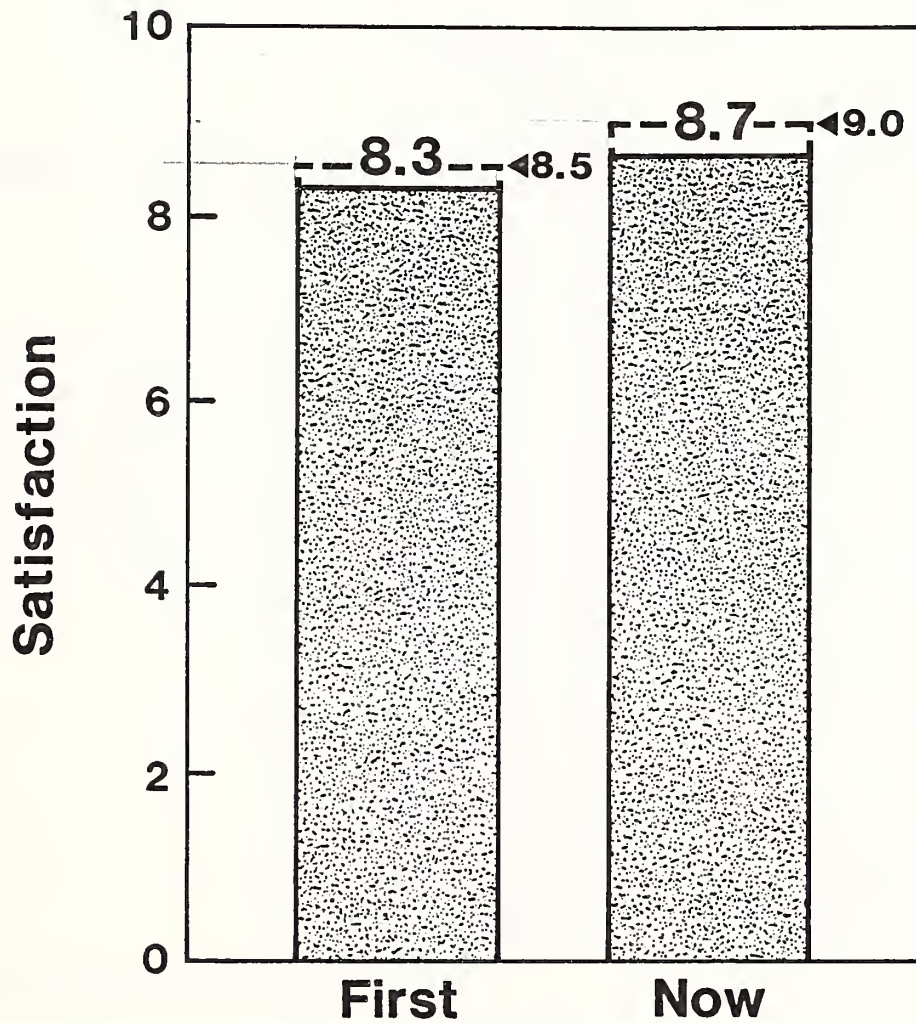
Q24: Extent Living up to Expectations

	Code	Mean	Min.	Max.	Std. Dev.	Cases
All	First	8.3	1	10	2	45
	Now	8.7	5	10	1.3	45
West	First	8.5	5	10	1.2	14
	Now	9.0	8	10	0.8	14

BUY CRAY TOMORROW?
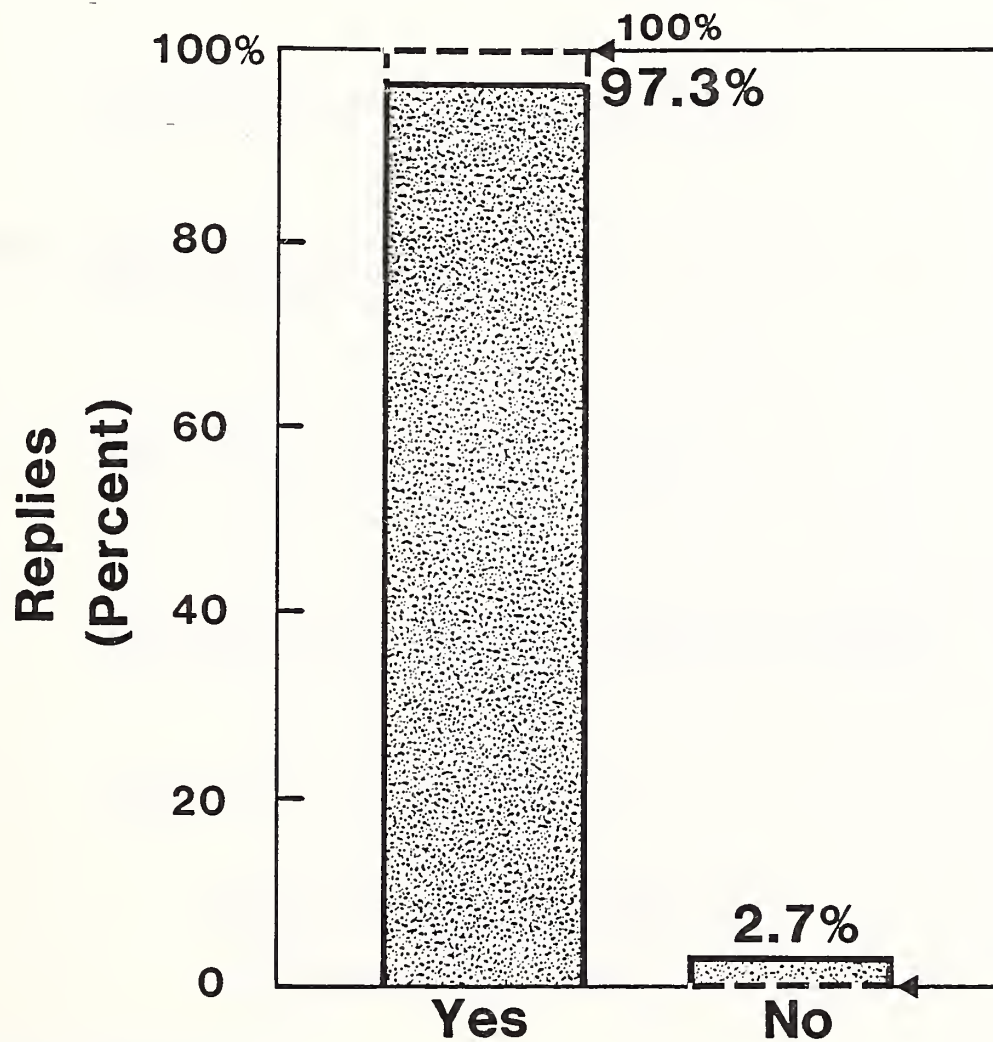
Q26; Buy Cray Tomorrow?

	Rating	Percent Total	Number of Cases
All	Yes	97.3	36
	No	2.7	1
	Total	100	37
West	Yes	100	11

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WHY BUY FROM CRAY TOMORROW MORNING?

"Hardware Well-Designed"

"Compatibility"

"No Alternative Today"

"Dollar for Dollar, CRAY Is Best"

"But- - - - - - - - -"

   "My Answer Might Be
   Different a Year from Now"

   "Our Software Needs May
   Help CRI Competition"

REG. OS SKILL (SITE)
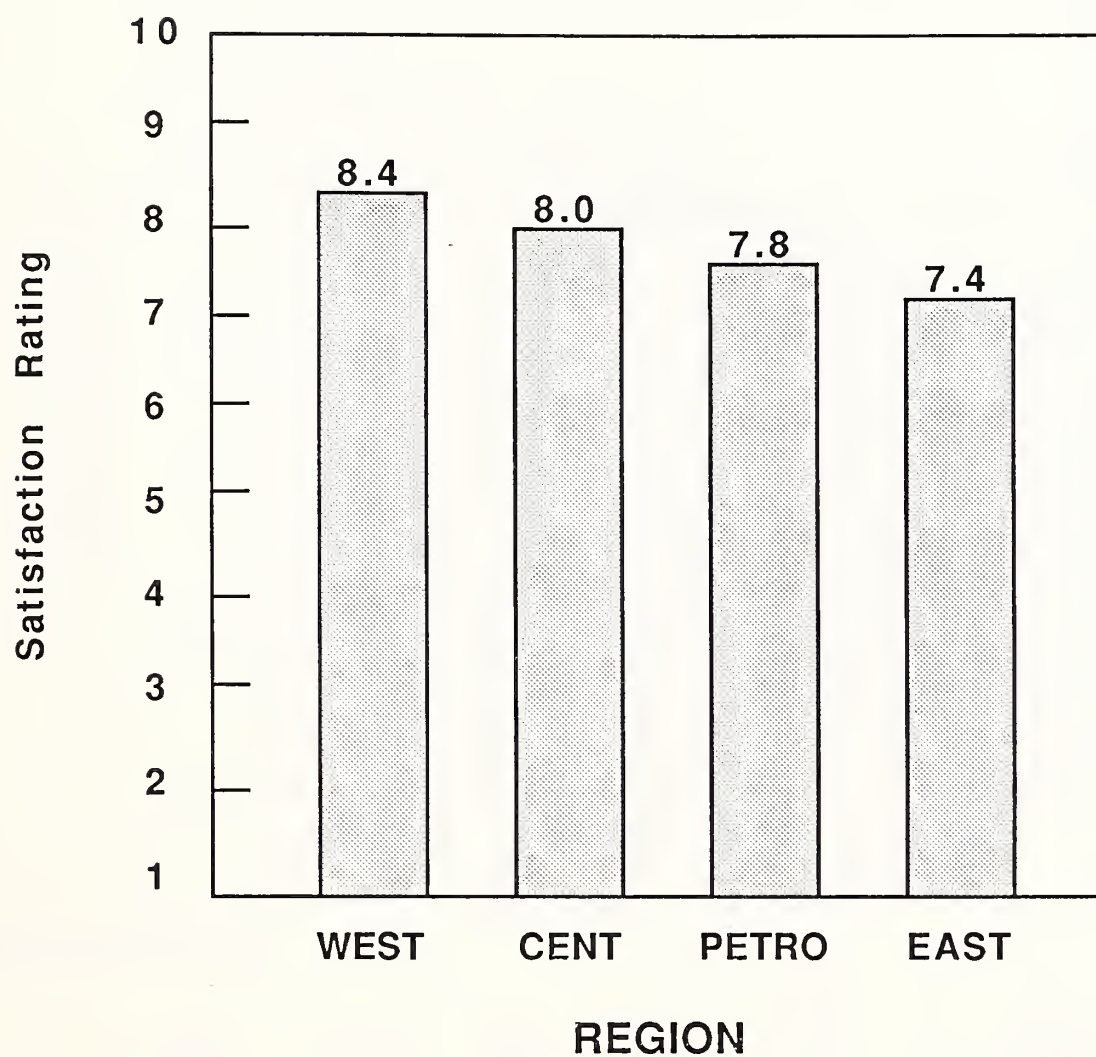
Q16: Region OS Skill Level (On-site)

Region	Mean	Min.	Max.	Std. Dev.	Number of Cases
West	8.4	8	10	.8	7
Cent	8	4	10	2.5	5
Petro	7.8	5	10	1.7	11
East	7.4	5	8	1.3	5
Total					21

DECISION CRITERIA TODAY
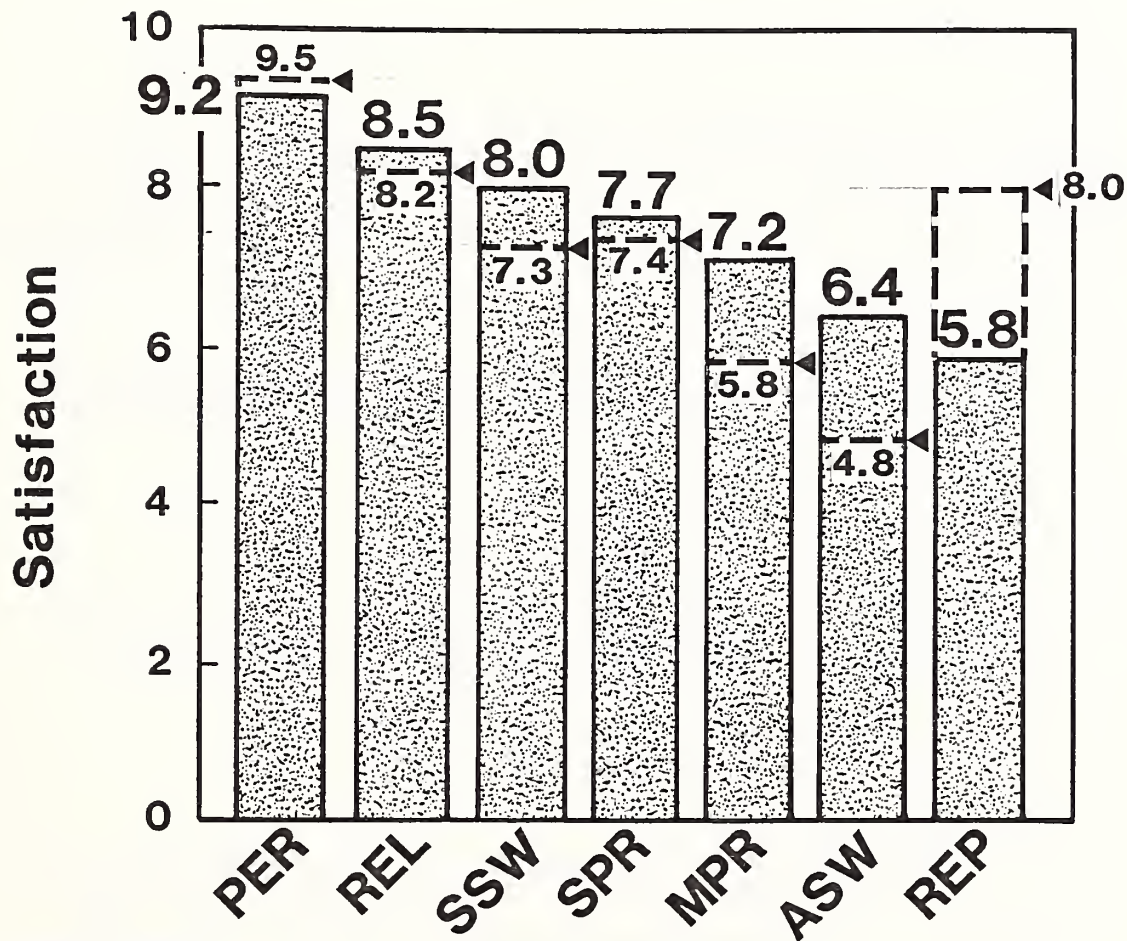
Q2: Decision Criteria

	Code	Mean	Min.	Max.	Std. Dev.	Description
All	PER	9.2	6.0	10.0	1.1	Overall System Perform.
	REL	8.5	3.0	10.0	1.6	System Reliability
	SSW	8.0	1.0	10.0	2.0	Availability of Sys. SW
	REP	5.8	1.0	10.0	3.0	Vendor Maint. Rep.
	SPR	7.7	4.0	10.0	1.6	Overall System Price
	MPR	7.2	3.0	10.0	1.8	Maintenance Price
	ASW	6.4	3.0	10.0	1.8	Avail. of Appl. SW
West	PER	9.5	8.0	10.0	0.8	
	REL	8.2	4.0	10.0	2.0	
	SSW	7.3	1.0	10.0	2.9	
	REP	8.0	5.0	10.0	1.7	
	SPR	7.4	4.0	10.0	1.8	
	MPR	5.8	3.0	8.0	1.6	
	ASW	4.8	1.0	10.0	2.9	

COMMENTS REGARDING DECISION CRITERIA

"Ease of Converting Is Very Important."

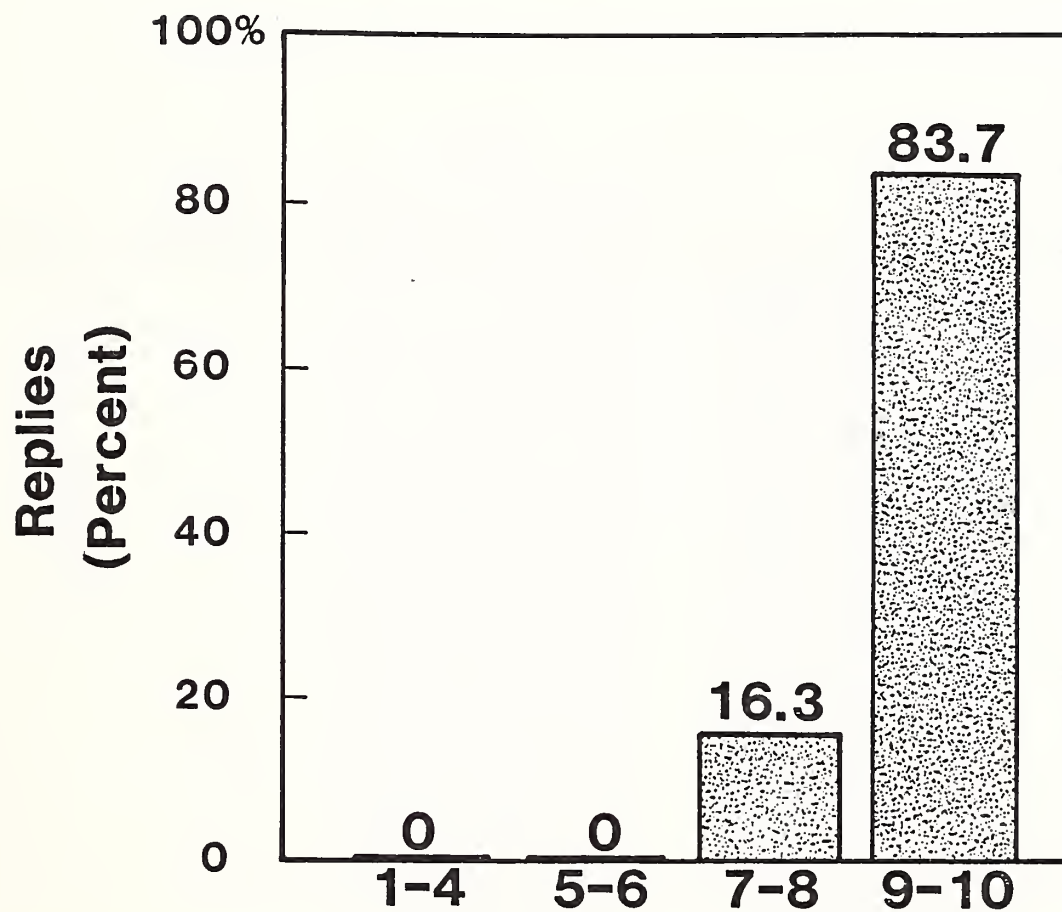"Compatibility Is Very Important."

"Throughput and Compatibility Is Key."

"Availability of Systems Software
Will Be Especially Important."

HARDWARE
RELIABILITY/SUPPORT

HARDWARE INSTALLATION

Q19: Hardware Installation

	Rating	Percent Total	Number of Cases	Mean	Min.	Max.	Std. Dev.
	1-4	0	0				
	5-6	0	0				
	7-8	16.3	7				
	9-10	83.7	36				
All	Total	100.0	43	9.4	7	10	.9
West			14	9.4	8	10	.8

HARDWARE SATISFACTION
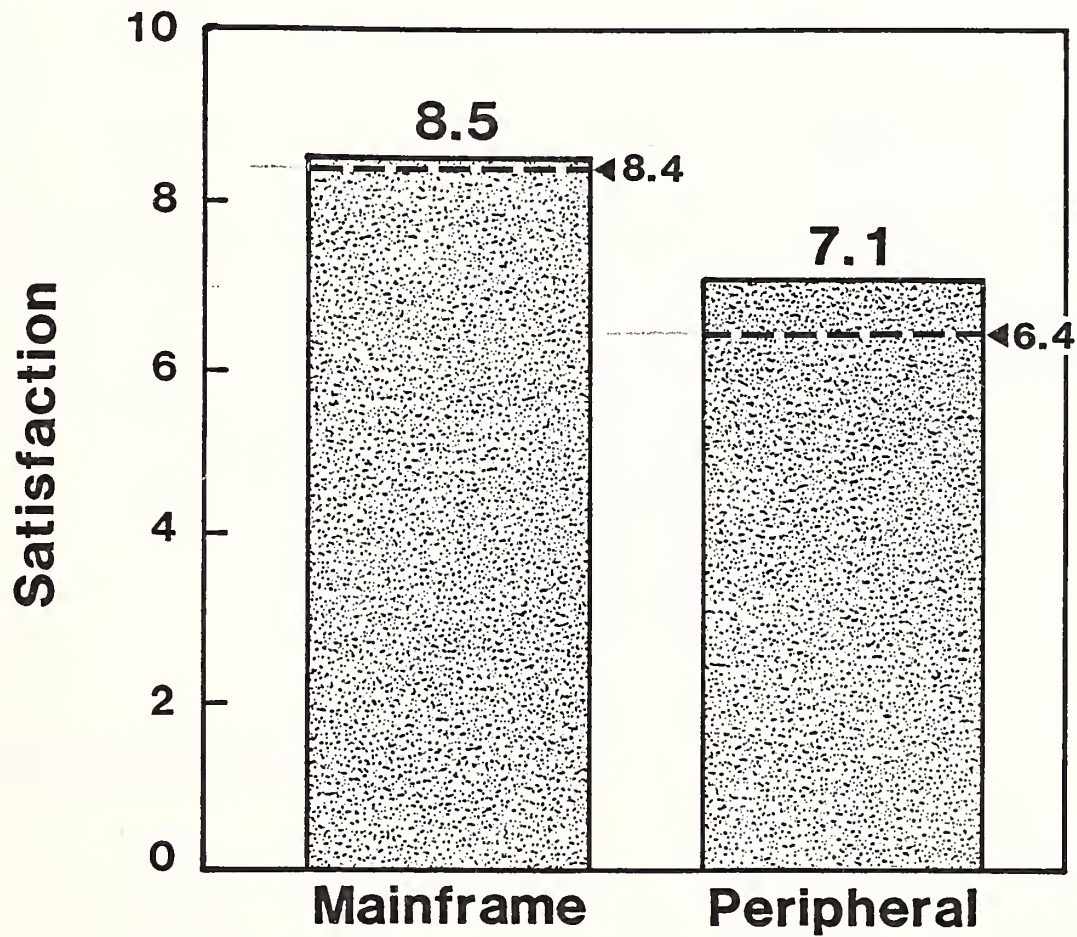
Q9: Mainframe Availability/Reliability

	Code	Mean	Min.	Max.	Std. Dev.	Cases	Description
All	MF	8.5	2	10	1.8	44	Mainframe Avail./Reliability
	PER	7.1	2	10	1.8	42	Peripheral Avail./Reliability
West	MF	8.4					
	PER	6.4					

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HARDWARE SUPPORT TIME
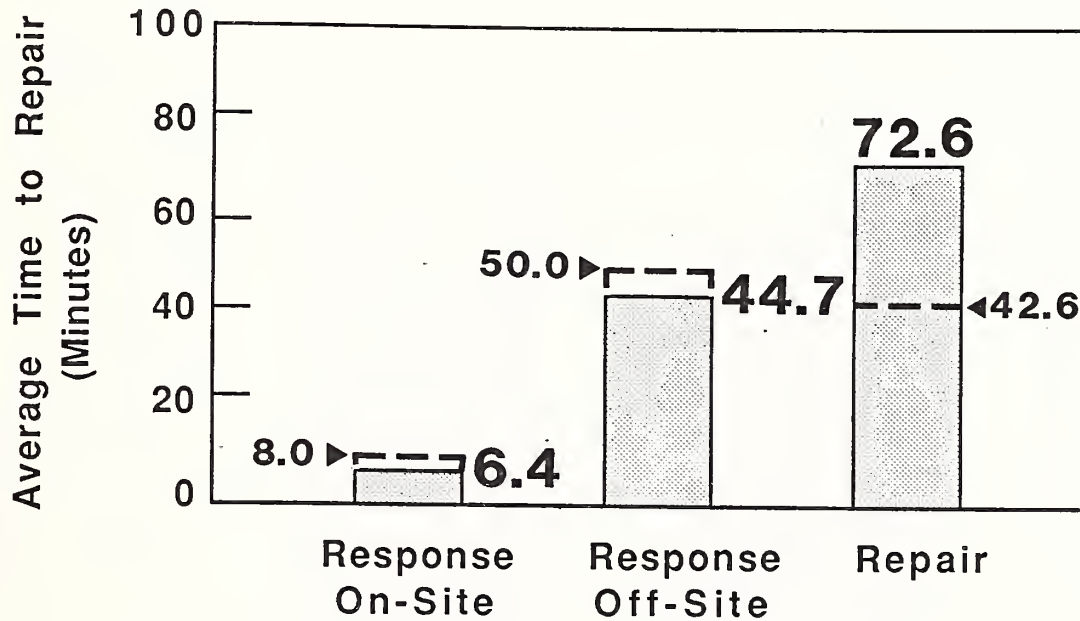
Q7A, B, Q8: Hardware Response/Repair Time

	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases
All	Response On-Site	6.4	1	60	10.0	35
	Response Off-Site	44.7	10	75	17.7	17
	Repair	72.6	18	210	47.5	30
West	Response On-Site	8	1	60	16.5	12
	Response Off-Site	50	10	75	24.7	5
	Repair	42.6	18	60	16.6	17

HARDWARE MAINTENANCE SATISFACTION
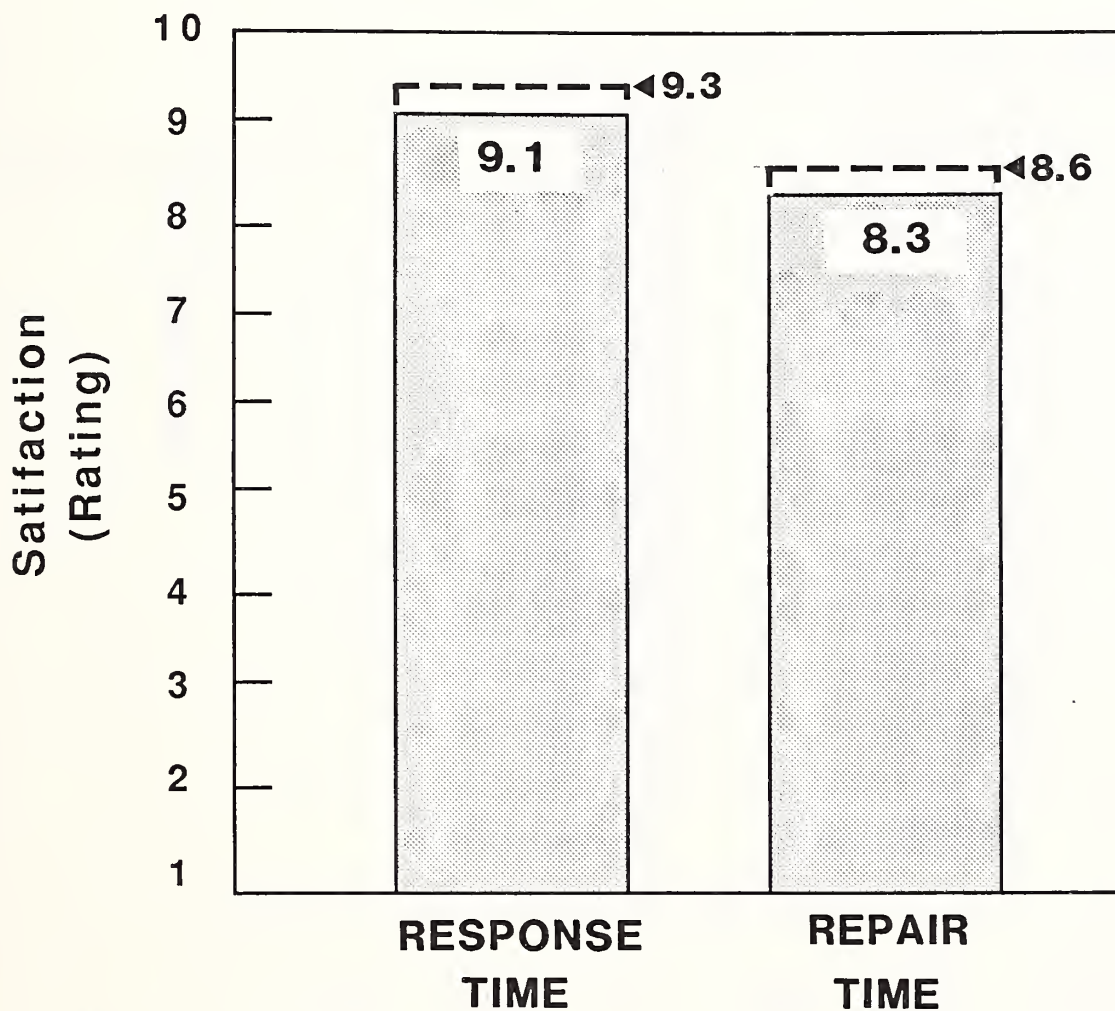
Q9C,D: Hardware Maintenance Response/Repair Time

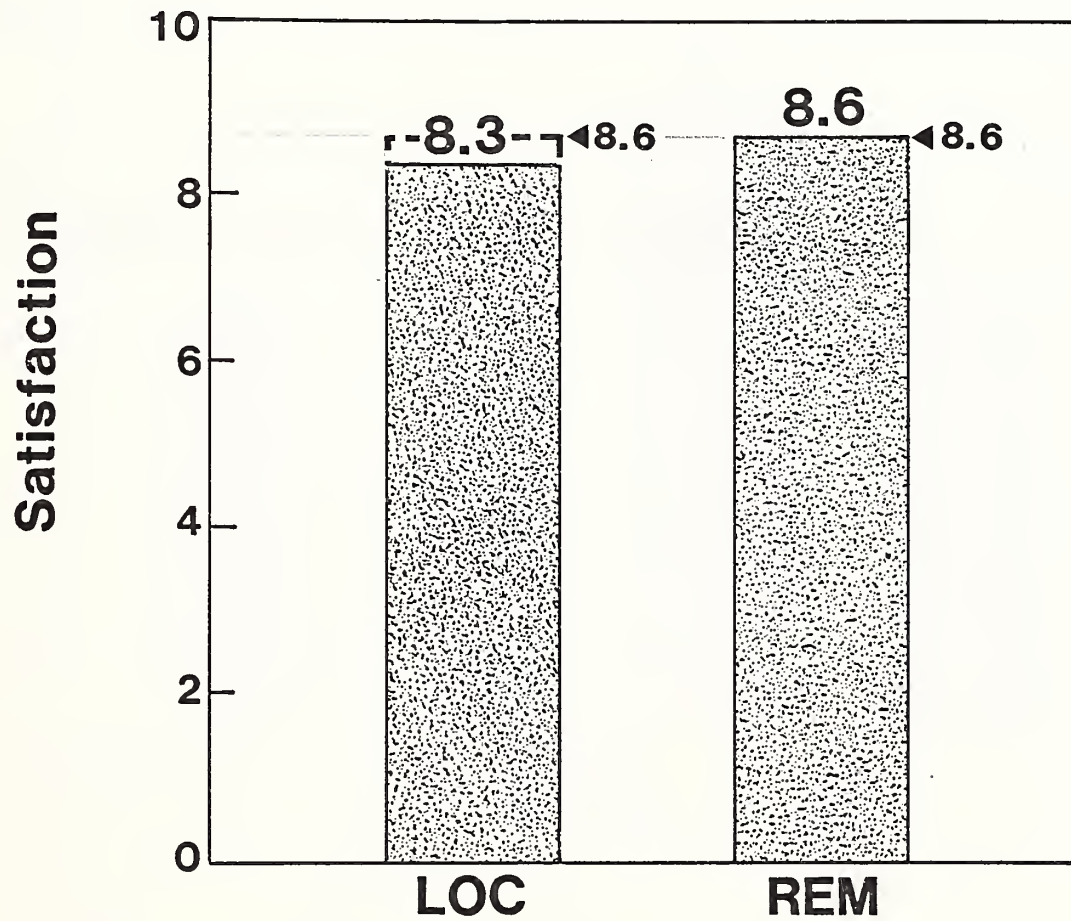|	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases
All	RESPONSE	9.1	5	10	1.1	38
	REPAIR	8.3	2	10	1.7	37
West	RESPONSE	9.3	8	10	1.2	12
	REPAIR	8.6	6	10	2.0	11

CE SKILL LEVEL

Q11E,F: Customer Engineer Skill Level Ratings

	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases
All	LOC	8.3	5	10	1.1	37
	REM	8.6	7	10	.9	23
West	LOC	8.6	6	10	1.0	12
	REM	8.6	8	9	0.5	7

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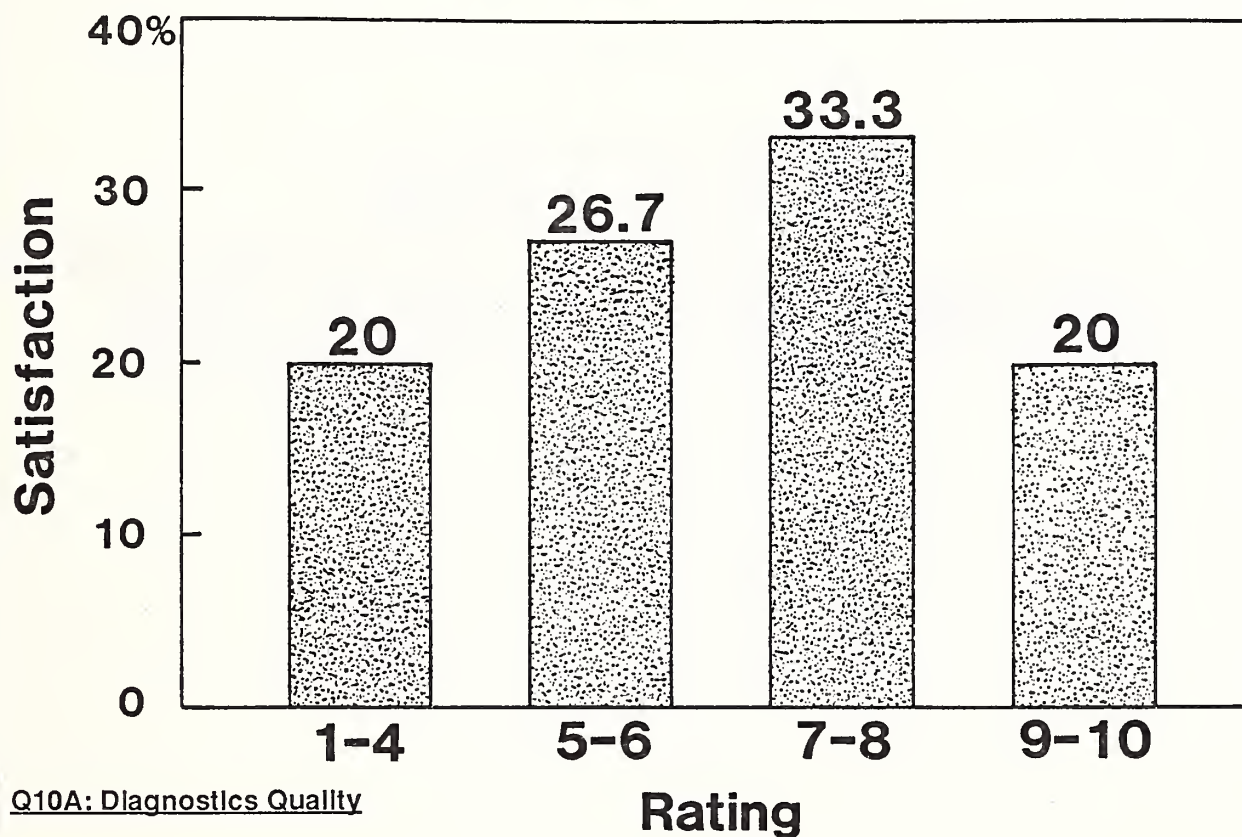
DIAGNOSTICS

Q10A: Diagnostics Quality

	Rating	Percent Total	Number of Cases	Mean	Min.	Max.	Std. Dev.
	1-4	20	6				
	5-6	26.7	8				
	7-8	33.3	10				
	9-10	20	6				
All	Total	100.0	30	6.5	2	10	2.3
West			12	6.7	4	10	20

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SOFTWARE
RELIABILITY/SUPPORT

SYSTEMS SOFTWARE RESPONSE TIME
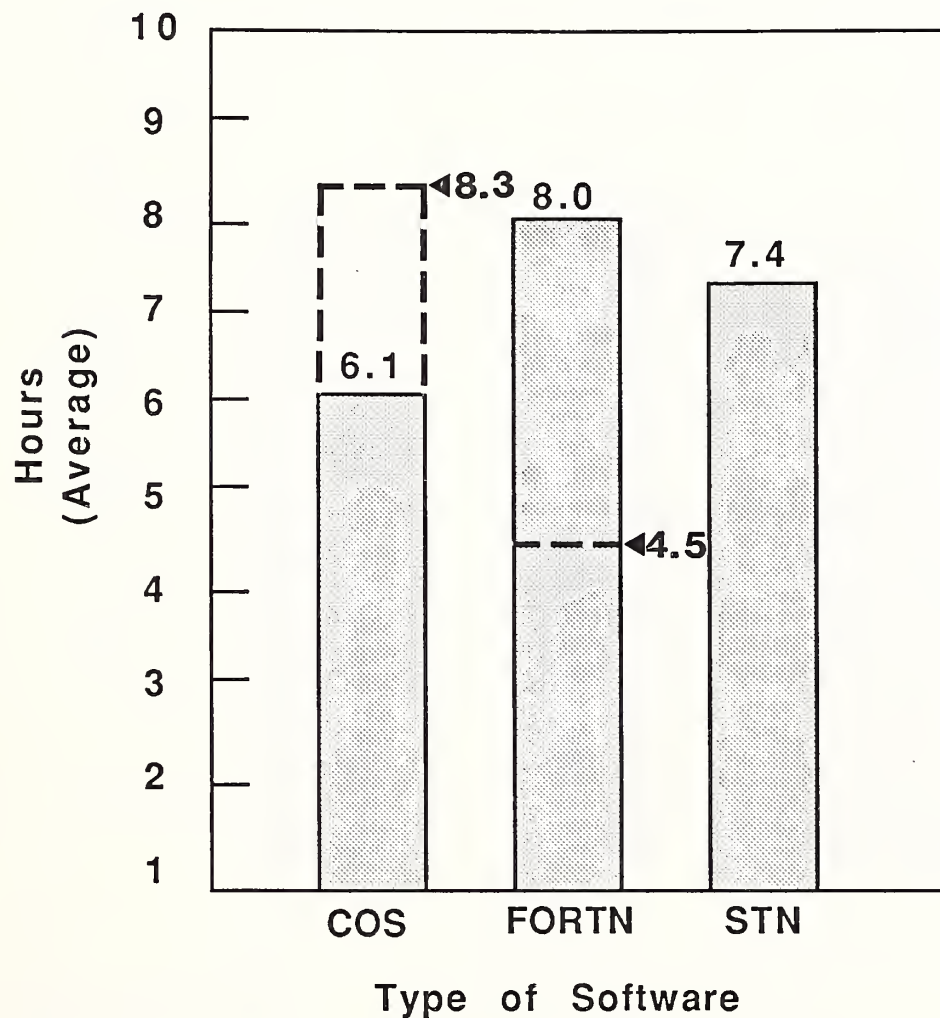
Q13: Systems Software Response Time

	Type	Mean	Min.	Max.	Number of Cases	Description
All	COS	6.1	.1	40	17	COS
	FORTN	8	.1	80	17	FORTRAN
	STN	7.4	.1	40	10	STATION
West	COS	8.3	1	16	3	COS
	FORTN	4.5	1	8	2	FORTRAN
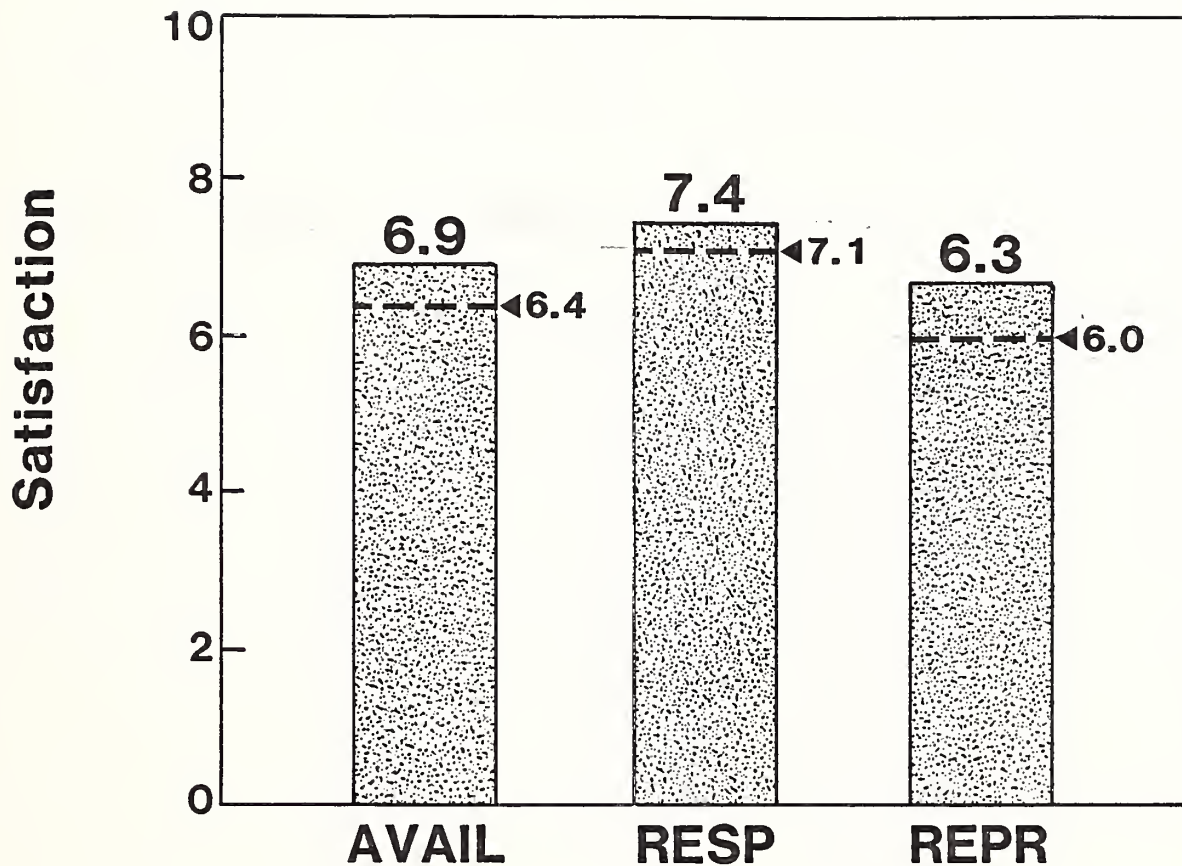
COS RATINGS

Q15: Operating Systems Ratings

	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases	Description
All	AVAIL	6.9	2	10	1.9	35	OS Avail./Reliability
	RESP	7.4	2	10	1.9	30	OS Maint. Response Time Rating
	REPR	6.3	2	9	1.6	30	OS Maint. Repair Time Rating
West	AVAIL	6.4	2	10	2.2	10	
	RESP	7.1	2	10	2.5	8	
	REPR	6.0	2	7	1.6	9	

FORTRAN RATINGS
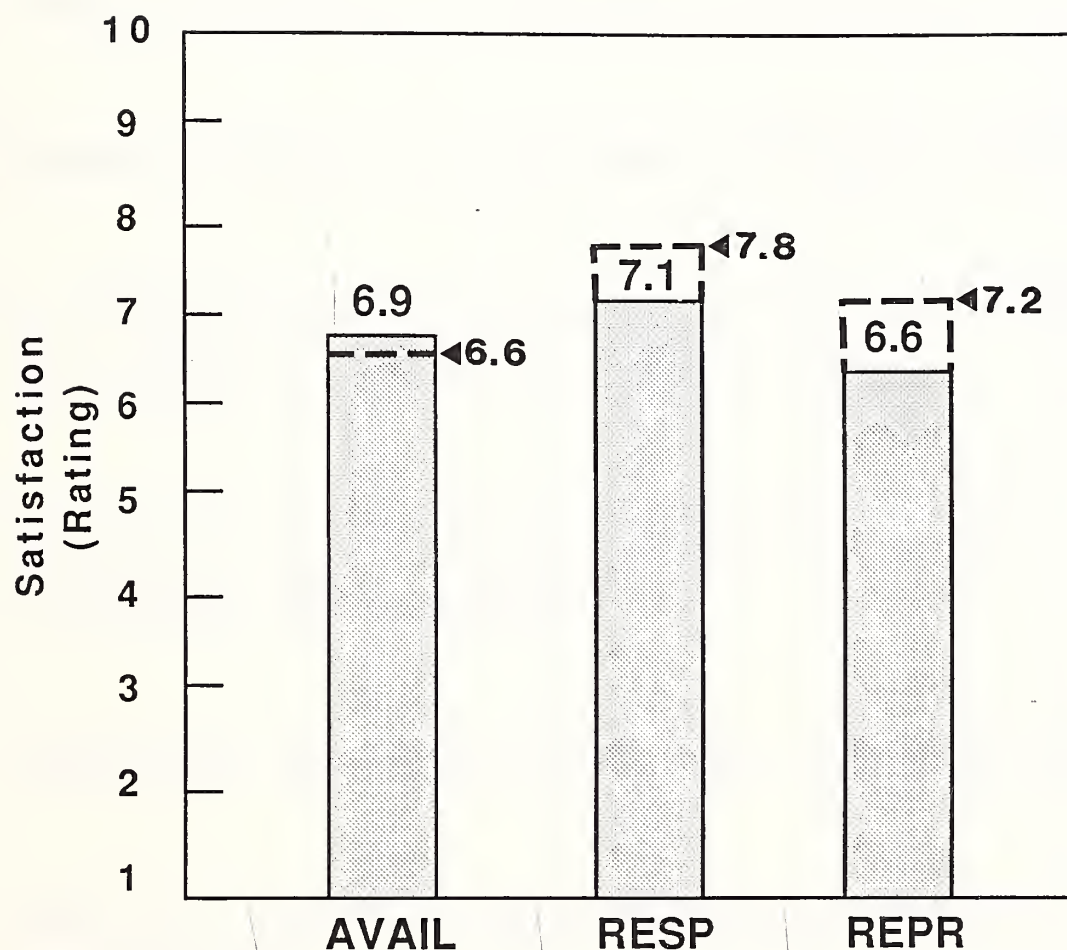
Q15. Fortran Ratings (Q15)

	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases	Description
All	AVAIL	6.9	2	10	1.8		Fortran Avail./Rel.
	RESP	7.1	2	10	2		Fortran Maint. Resp. Time
	REPR	6.6	2	9	1.8		Fortran Maint. Repair Time
West	AVAIL	6.6	6	8	0.7	9	
	RESP	7.8	6	10	1.6	5	
	REPR	7.2	6	8	0.8	6	

SOFTWARE RESPONSE/REPAIR COMMENTS

"Takes Months to Resolve Software Problems."

"Takes 1 Hour to Forever to Repair Software."

"Is Responsive to Severe Software Problems, But Less So to Less Urgent Ones."

"Repair Time for Non-Critical Software Problems Is Terrible."

"Deferred Software Problems Take Too Long."

"CRI Is Terrible Regarding Bugs in Initial Releases."

"Many CRI Users in CUG Are Upset Regarding CRI's Quality Assurance Methods."

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OS SKILL LEVELS
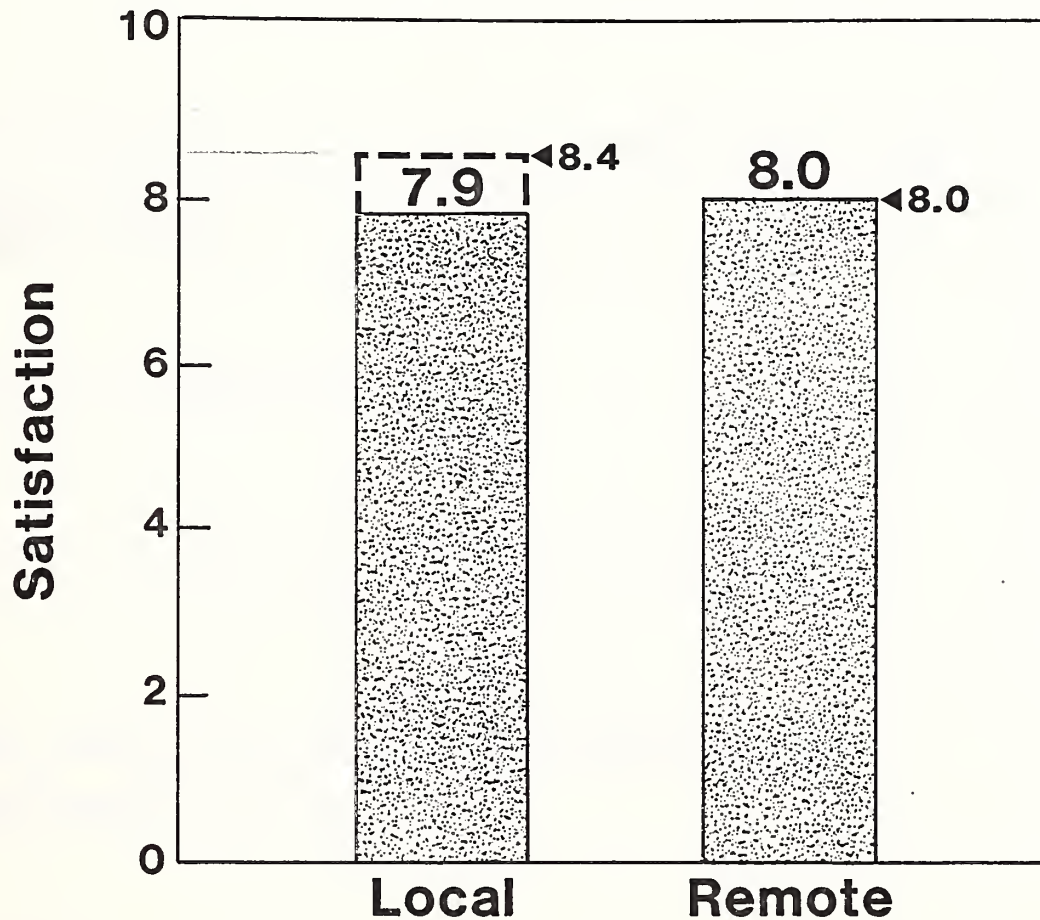
Q16: OS Skill Level Ratings

	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases	Description
All	LOCAL	7.9	4	10	1.6	28	Local On-site SW
	REMOTE	8	5	10	1.4	21	Remote (Dist., Reg., HQ)
West	LOCAL	8.4	8	10	0.8	7	
	REMOTE	8.0	7	9	1.0	5	

FORTRAN COMMENTS

"FORTRAN has Dropped in Quality in the Past Year."

"CFT Is a Nightmare."

"CFT Is a Shaky Piece of Software."

"We Feel No One Is Listening to Us Regarding CFT."

"Can't Get Any Attention at CRI Head-quarters Regarding FORTRAN."

"FORTRAN Is a Memory Hog."

EXAMPLES OF UNIX COMMENTS

"We Are Uneasy About UNIX Planning."

"CRAY Should Carefully Evaluate if UNIX
Is the Right OS."

"Very Important to Have Smooth
Transition to UNIX."

"UNIX Information Flow to Us Is Sporadic."

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COMMENTS CONCERNING SOFTWARE
(GOVERNMENT CUSTOMERS)

"Want More CTSS Support from CRI"

"Improve Software."

"(CRI) Software Helps Competition."

"Repeatedly Ship Software That Doesn't Work."

"If We Had Relied on CRAY Software, We Would Have Been Much Further Behind."

"Taken CRAY a Long Time to Realize That Software Is Key to the Environment."

"If CRAY Software Were As Good As Their Hardware, No One Could Touch Them."

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COMMENTS CONCERNING SOFTWARE
(COMMERCIAL CUSTOMERS)

"Software Is Not Robust."

"Not At Same Level As Other Vendors."

"Need More Features."

"All Our Fault Finding with CRI Relates
to Software."

"Insure Compatibility between OS Levels."

"Systems Software Development Is Crucial."

"Systems Software Failure – Our Strongest
Concern."

"Software Is CRAY's Weakness."

"CRI Wants to Get Away from Software."

"CRAY Really Lacking in Systems Software."

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CRI MARKETING
AND
HQ MANAGEMENT

CRI RESPONSIVENESS
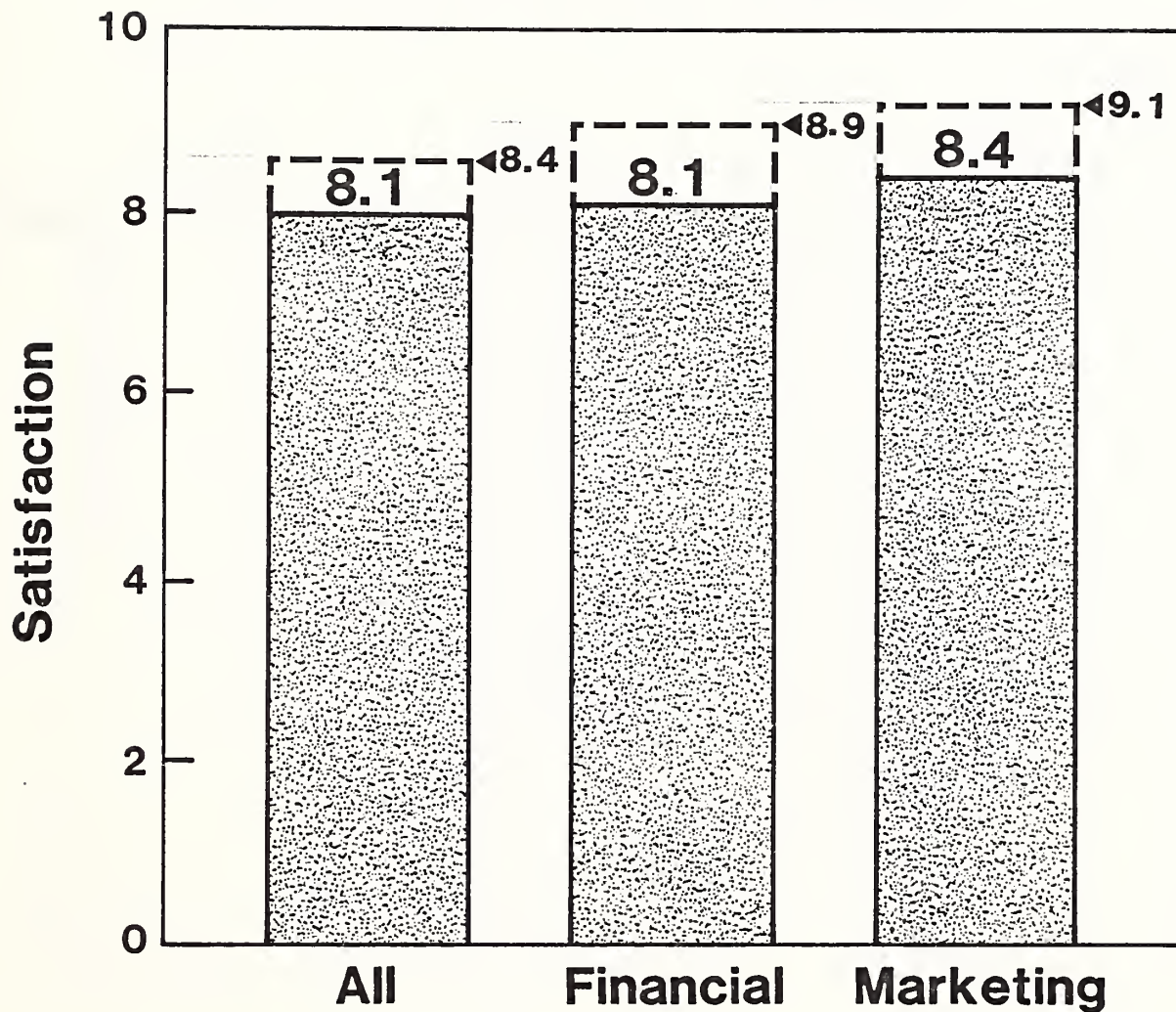
Q21A,B,C: CRI Responsiveness

	Code	Mean	Min.	Max.	Std. Dev.	Number of Cases	Description
All	ALL	8	3	10	1.8	44	To Overall Needs
	FIN	8.1	3	10	2	41	To Financial Quest.
	MKTG	8.4	5	10	1.5	41	Marketing Person-nel Helpfulness
West	ALL	8.4	6	10	1.4	14	
	FIN	8.9	6	10	1.2	14	
	MKTG	9.1	7	10	1.1	13	

CRI RESPONSIVENESS
(COMMERCIAL/GOVERNMENT)
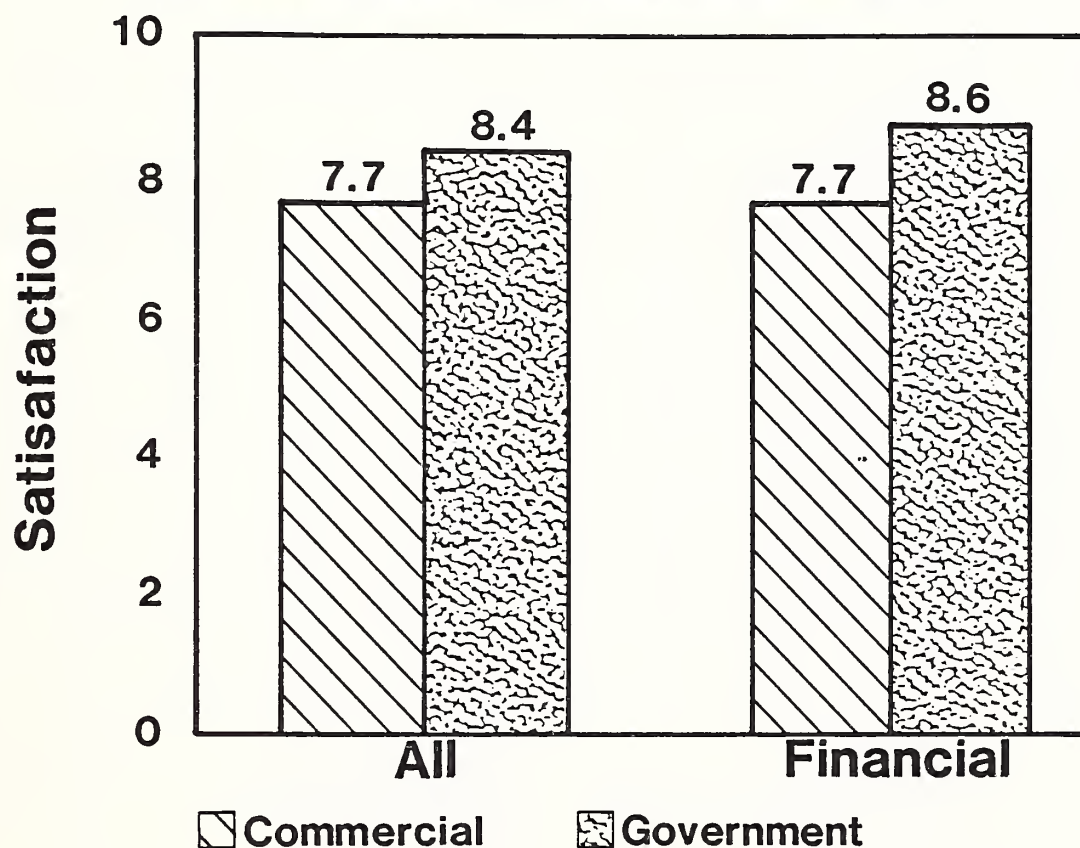
Q21AB : CRI RESPONSIVENESS

TYPE	MEAN	MIN	MAX	STD. DEV.	CASES	DESCRIPTION
ALL	8	3	10	1.8	44	TO OVERALL NEEDS
FIN.	8.1	3	10	2	41	TO FINANCIAL QUESTIONS

	ALL	FIN	STD. DEV. (ALL)	STD. DEV. (FIN)
COM	7.7	7.7	1.8	2.2
GOV	8.4	8.6	1.6	1.6

MARKETING RESPONSIVENESS
(COMMERCIAL/GOVERNMENT)
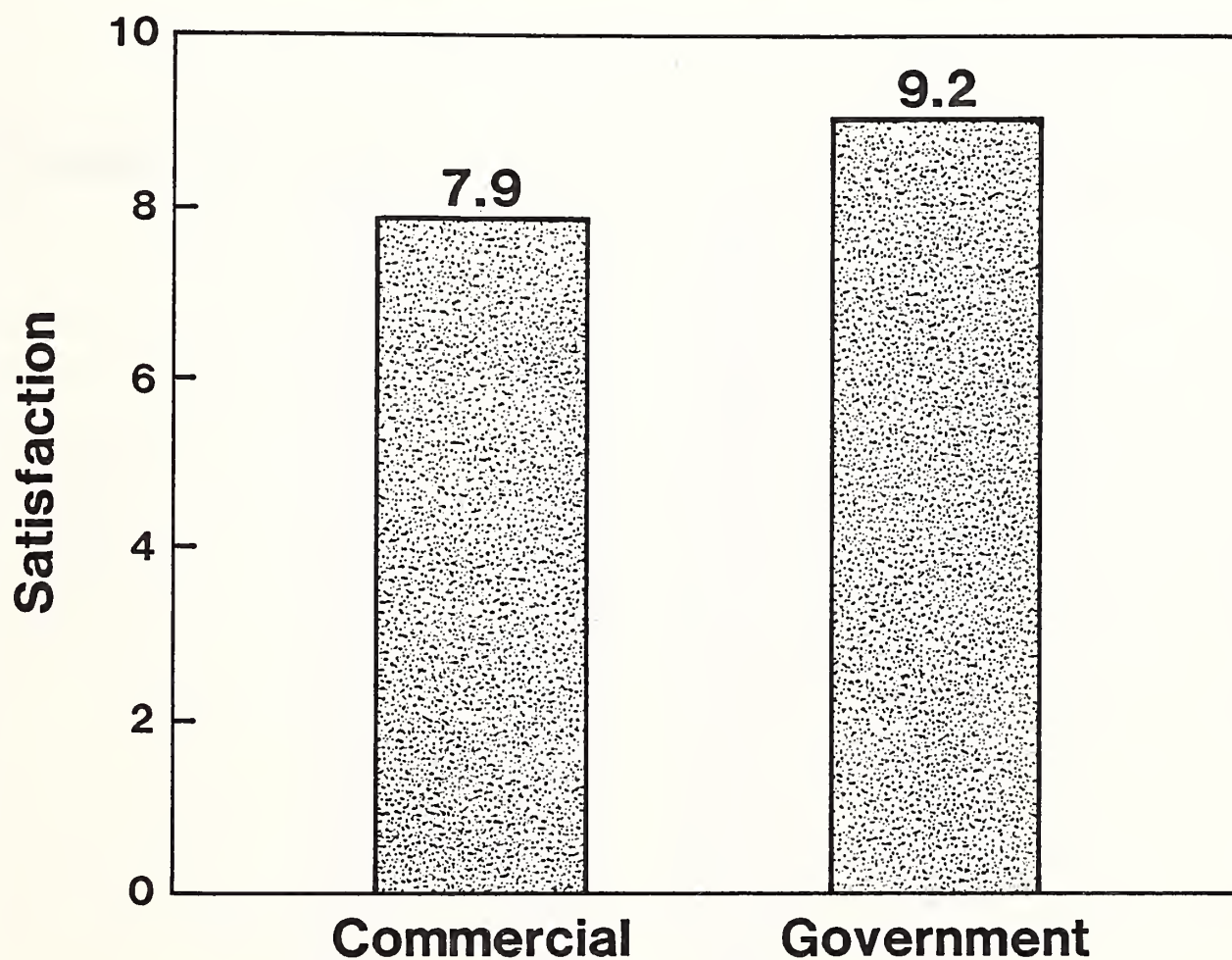
Q21C: MARKETING RESPONSIVENESS (COM/GOV)

TYPE	MEAN	MIN	MAX	STD. DEV.	CASES	DESCRIPTION
COM	7.9	5	10	1.5	24	COMMERCIAL
GOV	9.2	7	10	1	17	GOVERNMENT
ALL	8.4	5	10	1.5	41	COMBINED

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MARKETING RESPONSIVENESS
(REGION)
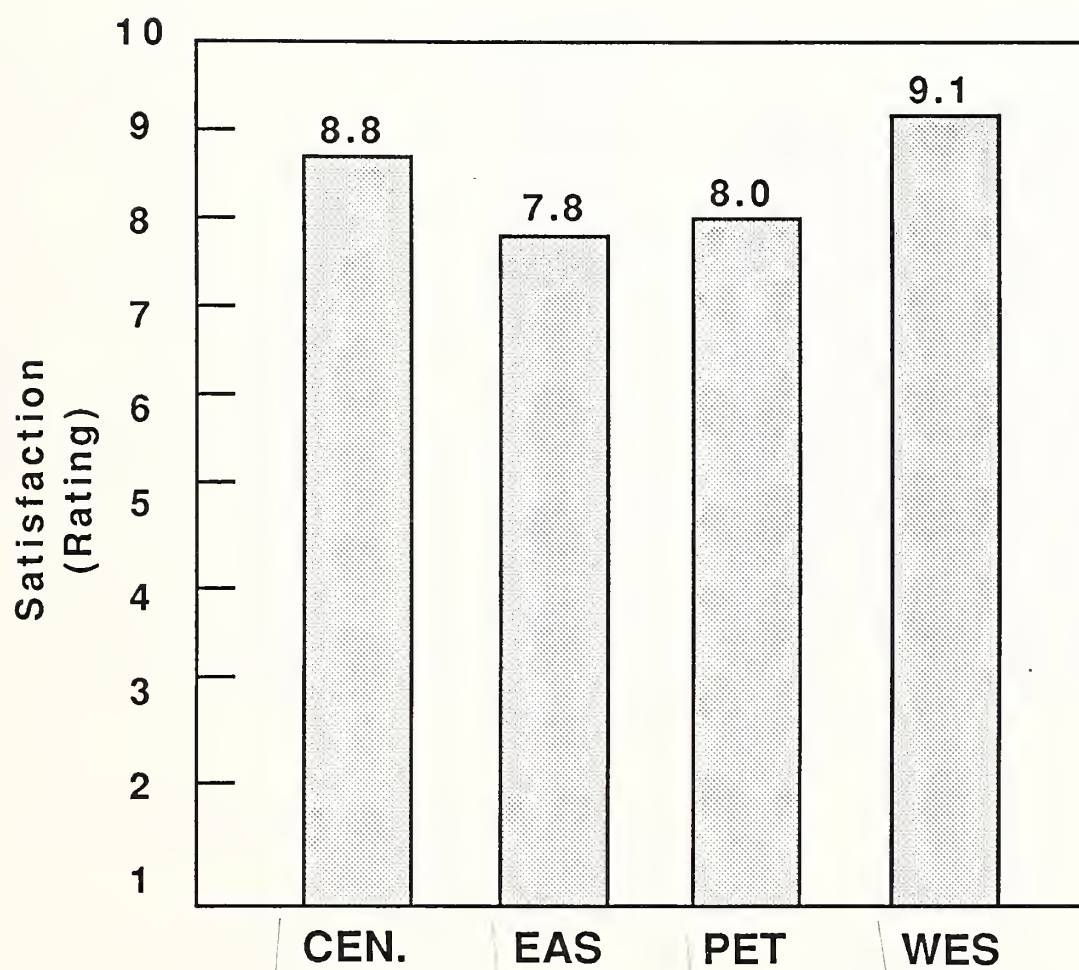
Q21C: Marketing Personnel Helpfulness (By Region)

Region	Mean	Min.	Max.	Std. Dev.	Number of Cases	Description
CEN	8.8	6	10	1.4	8	Central
EAS	7.8	5	10	1.8	10	Eastern
PET	8	6	10	1.4	10	Petroleum
WES	9.1	7	10	1.7	13	Western
ALL	8.4	5	10	1.5	41	All Regions Combined

FREQUENCY OF SALES VISITS
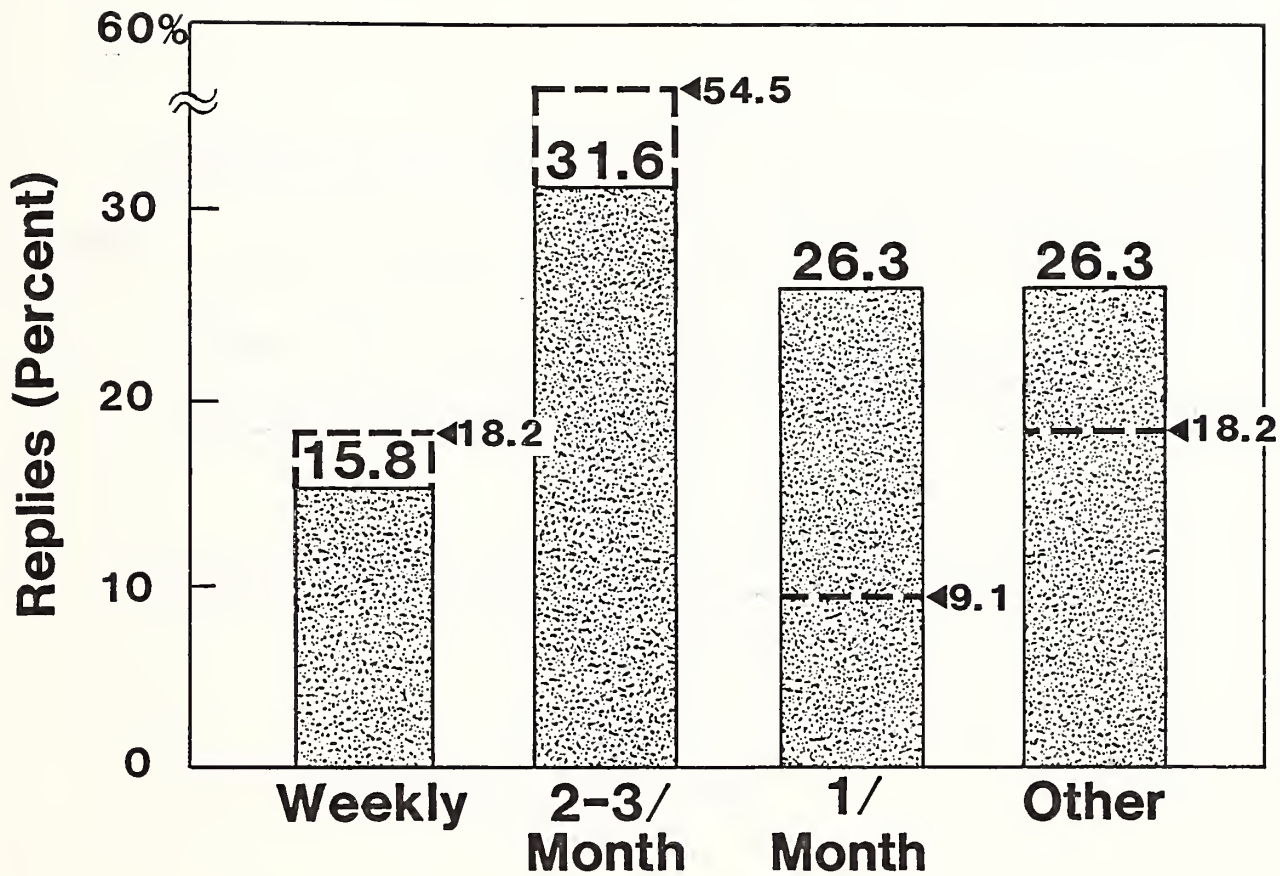
Q21D: Frequency of CRI Marketing Rep. Visits

	Class	Percent Total	Number of Cases	Description
All	Weekly	15.8	6	Once per Week
	2-3/Mo.	31.6	12	2 to 3 Times per Month
	1/Mo.	26.3	10	About once per Month
	Other	26.3	10	Other
	Total	100	38	
West	Weekly	18.2		
	2-3/Mo.	54.5		
	1/Mo.	9.1		
	Other	18.2		
	Total	100.0	11	

LOCAL SALES STAFF

- Most Are Responsive at the Local Level

- Kept Too Isolated from Corporate Activities, Decisions

- Don't Have Enough Authority

- Love Us and Leave Us

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CRI HEADQUARTERS MANAGEMENT

- Responsive

- Available

- Too Inflexible Regarding Policies

- Sometimes Come Across As Arrogant

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CRI'S MARKET POSITION

- **To Date: Only Game in Town**

- **Very Soon: Significant Competition That Has Less Fast Hardware, But:**

  - **More Reliable Hardware**

  - **Better Systems Software**

  - **More Flexible Business Policies**

  - **Better End User Empathy, Support**

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TYPICAL ADJECTIVES USED BY RESPONDENTS

POSITIVE ADJECTIVES	NEGATIVE ADJECTIVES
Class Company	Set in Ways
Best Kid on Block	Arrogant
Great Hardware	Poor Software
Making Progress on Deficiencies	Progress Is too Slow

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COMPARISON:
GOVERNMENT VERSUS COMMERCIAL

Item	Government Attitudes	Commercial Attitudes
CRI Image:	A Class Act	Not a Class Act
Standard of Comparison:	CDC, Other Supercomputer Vendors	IBM, DEC, Japanese
Decision Criteria:	Speed Software	Availability Total Needs
Software:	Support CTSS	Support Production Processing

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QUALITY AND PERFORMANCE
STANDARDS ARE CHANGING

- **Quality Definition Is Changing:**

  - **No Longer = Hardware Speed**

  - **Now = Hardware/Software/Support**
    Availability and Reliability

- **CRI Current Quality Is:**

  - **Superior to IBM in Terms of:**

  - **Hardware Speed, But**

  - **Inferior to IBM in Terms of:**

  - **Reliability**

  - **Hardware/Software Support**

  - **Sales Support**

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RECOMMENDATIONS

- **Customer-Based**

- **INPUT-Based**

CUSTOMER-BASED RECOMMENDATIONS

PERCEPTIONS OF CRI
ATTITUDES/CHANGE NEEDED

Current CRI Attitudes	CRI Needs to Change to
Meeting Expectations	Meeting Total Needs
Fixing a Problem	Avoiding Problem in First Place
Policy Clarification	Creating Better Ones Quickly
Wanting to Help	Making It Happen
Scientific Lab Oriented	Responding to Commercial Differences
Hardware Oriented	Total Computing Solution Oriented

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INCREASE INTERACTION WITH CUSTOMER TOP MANAGEMENT

- Purpose:

  Keep Key Decision-Makers Continuously Pro-CRI

- Suggestions:

  - More Frequent Sales Contact

  - More CRI Top Management Contact

  - Conduct Executive Seminars

  - Develop Top Management-Oriented Presentations/Papers

INCREASE INTERACTION WITH END USERS

- **Purpose:**

  Help Information Systems Department Fill Up Installed CRAYs Faster

- **Suggestions:**

  - **Get To Know End Users More Intimately**

  - **More Frequent Sales Contact**

  - **Establish Regular Flow of Applications Ideas**

    - **Newsletter**   • **Special Seminars**

  - **Offer More End–User Applications Tools**

  - **Publicize Availability of Third–Party Software**

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KEEP INFORMATION SYSTEMS
PEOPLE BETTER INFORMED

- **Purpose:**

  Keep Key Personnel Happy, Sell More

- **Suggestions:**

  - **Formally Communicate New Products, Services, Plans, Policy Announcements**

  - **Increase Frequency of Sales Contacts**

  - **Require Hardware/Software Support Managers to Meet Customers**

  - **Respond Faster to Pricing, Contracts, Product Questions**

  - **Send Special Summary of This Survey**

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GENERAL RECOMMENDATIONS

- Clarify Existing Plans/Directions

  - UNICOS Characteristics, Implications

  - YMP Status

- Develop "CRI Vision of the Computing Future" Presentation

- More Aggressively Stimulate End-User Demand for CRI Computing Power

SUMMARY: CUSTOMER ATTITUDES

- CRI Is a Very Impressive Company

- But Competitive Threat Is Greater Than CRI Realizes

- Customers Are Very Worried CRI is Insensitive to Need for a Total Computing Solution Strategy

- CRI Is Changing Too Slowly Regarding:

  - Role of Software
  - Reasonable Policies
  - Support After the Sale
  - Respect for the Customer

- Customers Like CRI and Want to Win

INPUT-BASED
RECOMMENDATIONS

INPUT RECOMMENDATIONS:

BUSINESS STRATEGY

- **Reduce Image of:**

  We Are the Premier Hardware Performance Vendor

- **Increase Image of:**

  We Are the Premier Vendor for Total Computing Solutions for the Large-Scale Computing User

- **Carefully Define, Respond to Commercial Versus Government Differences**

INPUT RECOMMENDATIONS:
BUSINESS STRATEGY

- **Explicitly Define the Total Computing Solutions in Terms of:**

  - **Role of CRI in Commercial Shops**

  - **Role of CRI in IBM, DEC, Etc. World**

  - **Strong, Leading Edge Systems Software**

  - **Enhanced Information Systems and End-User Support**

INPUT RECOMMENDATIONS:

MAKE SYSTEMS SOFTWARE QUALITY, QUANTITY A TOP PRIORITY

- **Software Now Perceived As Afterthought**

- **Make It a Major Competitive Edge**

- **Provide Powerful:**

  - **OS Functions**

  - **Languages**

  - **Applications Development Tools**

SUMMARY

- User Expectations Are Changing and Increasiing

- Customers Are Loyal, Want CRI to Prosper

- Government/Commercial Distinctions Becoming
  Apparent

- Customers Concerned CRI Is Underestimating
  Importance of Total Computing Solution
  Strategy

- Result: Loyalty to CRI Will Diminish as Com-\
  petition Grows

- Opportunity: Demonstrate CRI Can Respond to
  these Changiiing Customer Needs

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SAMPLE
QUESTIONNAIRE

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INTRODUCTION

Cray Research has commissioned INPUT to conduct a national
customer satisfaction survey of all Cray computer users. The
purpose of the survey is to help Cray identify opportunities to
best serve you and others in the future.

INPUT is an independent international market research and
consulting firm that specialize's in the computer industry.

Cray has specifically asked us to interview you. Your opinions
and suggestions are very important to Cray. We would like to get
your candid responses at this time. If you wish any of your
answers to be treated anonymously, please let us know.

SYSTEM PROFILE

1. To begin with we would like a quick profile of your current
Cray computer system(s).

	System #1	System #2	System #3
a. Model Type	_____	_____	_____
b. Date of Installation	_____	_____	_____
c. Operating System	_____	_____	_____
d. Maint. Contract Type	_____	_____	_____
e. Maint. Service Since (Month/Year)	_____	_____	_____
f. Type of processing for majority of work: (Circle answer)	PRODUCTION RESEARCH	PRODUCTION RESEARCH	PRODUCTION RESEARCH

Definition: "Production" processing directly serves the
organization's primary operational mission and is
characterized most often by repetitive tasks that are
frequently time critical. In contrast, "Research"
processing usually involves projects dealing with
investigations of scientific-related phenonemena, and
is typically less time critical than production tasks.

DECISION CRITERIA

2. If your organization were to purchase a supercomputer today,
how important would each of these factors be in the purchase
decision process (scale of 1 to 10, with 1 = very low and 10 =
very high importance).   Rating
                                          (1 to 10)

   a.   Overall system performance   _____

   b.   System reliability   _____

   c.   Availability of systems software   _____

   d.   Availability of applications software _____

   e.   Vendor reputation for maintenance   _____

   f.   Overall system price   _____

   g.   Maintenance price   _____

PERFORMANCE

3. How many hours per week is your system currently scheduled to
operate? _____ HOURS

4. What is your percentage of utilization of the system during
the past month, i.e. what portion of the time is the system
actually being used, expressed as a percentage of the time the
system is available for use. (Excluded from available time is
downtime due to preventive maintenance and non-problem related
software update time.) _____%

5. What percent utilization (on average over the past 6 months)
are you currently experiencing with the entire system?
_____%

6. How many hardware or software-caused system interruptions per
system do you have monthly (on average over the past 6
months)?_____
   a.   What percent are hardware related?   _____

   b.   What percent are software related?   _____

   c.   What percent are "other" (environment, etc.)? _____

                         TOTAL   =   100%

HARDWARE

7. On the average how long does it take Cray to respond once you have placed a maintenance request:

   a. during regular maintenance availability time? _____minutes

   b. during off-hours? _____minutes

8. On the average how long does it take your Cray customer engineer to repair routine hardware problems once work has begun? _____hours

9. On a scale of 1 to 10, how satisfied are you with Cray's:

		Rating (1 to 10)
a.	Mainframe availability/reliability	_____
b.	Peripheral availability/reliability (e.g. disks, tapes, I/O subsystem)	_____
c.	Hardware maintenance response time	_____
d.	Hardware maintenance repair time	_____

10a. On a scale of 1 to 10, in your opinion what is the level of quality of the diagnostic procedures currently being used by Cray? _____

   10b. What factors influenced your rating?_____

_____

_____

_____

11. Please rate on a scale of 1 to 10 your requirements for the
following hardware goods and services, as well as your current
level of satisfaction.

	Requirement? (YES/NO)	Satisfaction (1 to 10)
a. Hardware installation consulting	_____	_____
b. Hardware documentation	_____	_____
c. Parts availability	_____	_____
d. Cray's escalation procedures		_____
e. Cray ON-SITE customer engineer skill level		_____
f. Cray FIELD hardware technical support personnel skill level (i.e. region or headquarters -based people)		_____

SOFTWARE

12. For which of the following types of systems software are you
    currently receiving support (check all that apply)?

COS_____   CTSS_____   UNICOS_____

FORTRAN_____   STATION_____

	Operating System	FORTRAN	STATION
13. On average, how long does it take Cray to RESPOND to a systems software problem? (in hours)..........	_____	_____	_____
14. On average, how long does it take Cray to RESOLVE a systems software problem? (in hours)........	_____	_____	_____

	Operating System	FORTRAN	STATION
15. How satisfied are you (1 to 10, 10 = highest) with:			
a. Systems software availability/reliability..	_____	_____	_____
b. Systems software maintenance RESPONSE time..	_____	_____	_____
c. Systems software maintenance REPAIR time..	_____	_____	_____

16. How satisfied are you with the different methods of software support, as provided by:

	Operating System	FORTRAN	STATION
a. Cray's ON-SITE software analyst?	_____	_____	_____
b. Cray FIELD software technical support personnel (region or headquarter-based)?	_____	_____	_____

17. Would you be willing to participate in systems software support maintenance by any of the following methods?

	Doing Now? (YES/NO)	Would Consider Doing? (YES/NO)	Expect Maintenance Discount? (YES/NO) How Much?
a. Working with a support center to diagnose a problem.	_____	_____	_____ _____
b. Installing patches or modifications developed by Cray.	_____	_____	_____ _____
c. Installing new releases received from Cray.	_____	_____	_____ _____

18. Please rate on a scale of 1 to 10 your requirements for the following systems software goods and services, as well as your current level of satisfaction:

S A T I S F A C T I O N (1 TO 10)

	Operating System	FORTRAN	STATION
a. Systems software documentation	_____	_____	_____
b. Systems software training at your site	_____	_____	_____
c. Systems software training at Cray headquarters	_____	_____	_____
d. Systems software consulting	_____	_____	_____
e. Systems software escalation	_____	_____	_____

GENERAL

19a. On a scale of 1 to 10, how satisfied were you with the hardware installation service provided by Cray?_____

19b. What factors influenced your installation satisfaction rating above?_____

_____

_____

_____

_____

_____

20a. Would you like to see Cray become more active in the use of remote diagnostics?

      YES_____   NO_____

    20b.Why or why not?_____

_____

_____

_____

_____

21. The following questions relate to how well you like doing business with Cray. Please respond on a scale of 1 to 10 with 1 being not satisfied and 10 being extremely satisfied.

                                              Satisfaction
                                            (1 to 10)

    a. Extent Cray is responsive to your
       organization's overall needs   _____

    b. Cray's responses to your financial questions   _____

    c. Helpfulness of Cray marketing personnel   _____

    In regards to your Cray marketing representative:

        d. On the average, how frequently have you seen that person face to face during the past six months?

                ABOUT ONCE PER WEEK   _____

                ABOUT 2 TO 3 TIMES PER MONTH _____

                ABOUT ONCE PER MONTH   _____

                OTHER   _____

                  (Specify frequency)_____

    e. How many working days has it been since you last you last received a visit from that person?

                DAYS SINCE LAST VISIT_____

22. On a scale of 1 to 10 (10 = high) please rate Cray in the
following categories:

Satisfaction
(1 to 10)

   a.   Overall satisfaction with Cray's
       maintenance service   _____

   b.   Price of maintenance service   _____

   c.   Frequency of interaction with Cray
       executive and senior management
       personnel   _____

23. What suggestions do you have concerning how interaction could
be improved between Cray executives and Cray customers?

_____

_____

_____

_____

_____

24. On a scale of 1 to 10, how well is your Cray system living
up to your expectations:

Expectation
Level
(1 to 10)

   a.   When you first acquired it?   _____

   b.   Currently?   _____

25. In addition to what has been discussed above, is there anything Cray could do to further improve your satisfaction with them?

_____

_____

_____

_____

_____

_____

_____

26a. All things considered, if tomorrow morning you were to suddenly receive funding approval for acquiring additional supercomputer capability, would you buy from Cray?

     YES_____   NO_____

  26b. Why or why not?_____

       _____

       _____

       _____

       _____

27. Do you have any other suggestions or comments that you would like to pass along to Cray concerning any aspect of their business? If YES, what are they?_____

_____

_____

_____

_____

_____

ADDITIONAL NOTES

_____

_____

_____

_____

_____

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_____

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THANK YOU VERY MUCH FOR YOUR TIME